

SUMMARY (by Fernanda Capibaribe)

“What is Missing? Learning from difficulties and failures: a dialogue between grand makers and beneficiaries”

WHAT IS MISSING?

Concerning the networks:

- Knowing what the other networks are doing;
- Focusing as much as possible on the objectives and tasks;
- Giving to grant makers the warranty of continuity of the sponsored projects;
- Having an efficient evaluation method to all the outputs and effects of the developed activities;
- Being transparent and democratic on the decision making: defining procedures that everybody can share and that are clear to everyone;
- Having it clear that the foundations are not morally obliged to help the networks; it's a partnership, where each part has useful knowledge to the other one;
- Organizing a constantly updated database containing as much information as possible about the cultural networks;
- Searching about the focus of investments of each foundation;

Concerning the foundations:

- More research on the cultural networks activities;
- Understanding the unwritten laws: entering in the mind of the other, comprehending how he thinks and how he talks;
- Making strategic reflections about the societies in change: seeing the context, avoiding bureaucracy and, in case, taking the risk;
- Getting more concerned about quality and less about quantity;

- Providing clear and accessible information about all funding programs;
- Giving as quicker and helpful feed-back as possible;
- Being more interested on learning from the funded projects: participating more, being more capable to see what is being done;
- Being flexible to embrace new ideas and find the best solutions;

CHALLENGES TO BOTH NETWORKS AND FOUNDATIONS:

- Sharing concerns and cooperate on an equal basis;
- Establishing a dialogue that takes into account each others needs, creating an intelligent group, where the potentials are known mutually;
- Feeding each other information;
- Leaving space for mistakes, doubts and for the unforeseen;
- Developing cooperation policies;
- Developing management models that can give better results;
- Identifying the best method to evaluate each project, or to make valuable things and produce good indicators;
- Learning more about innovation systems;

SUGGESTIONS:

- Organizing frequent meetings between networks and foundations to discuss themes related to partnership, creating an environment of a mutual learning process, with a well prepared debate at each meeting;
- Creating a structural training program, in order to develop an analysis that will give support to the necessity of structural international cooperation.

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